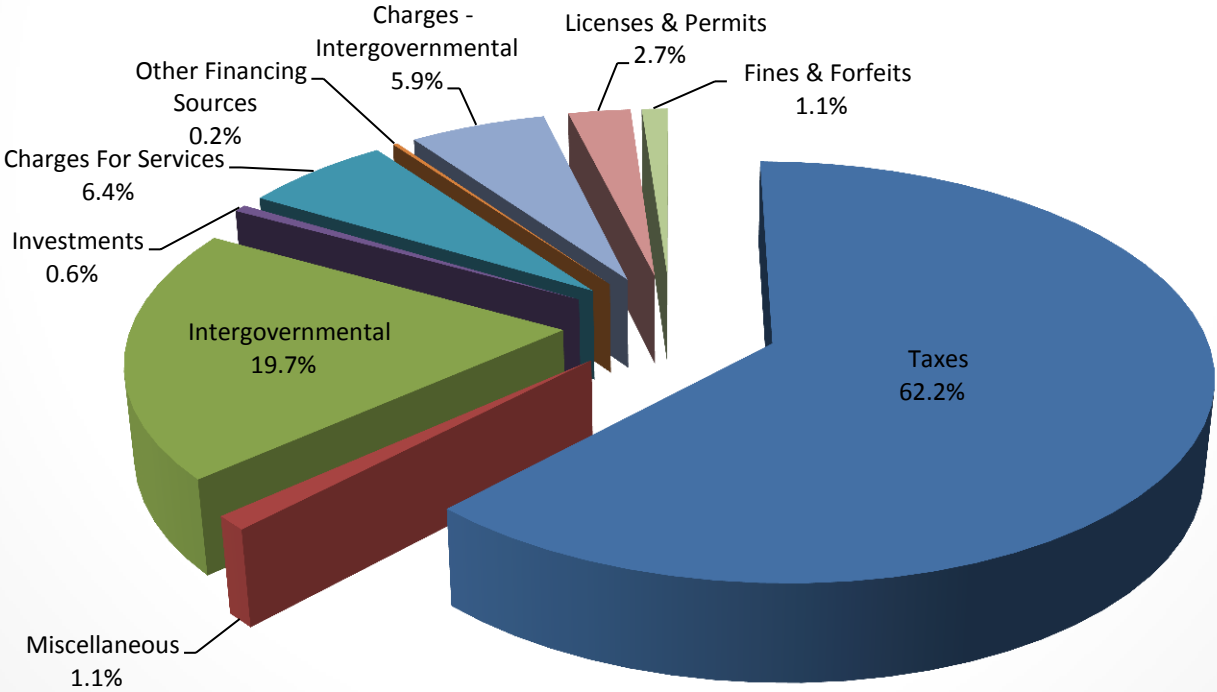




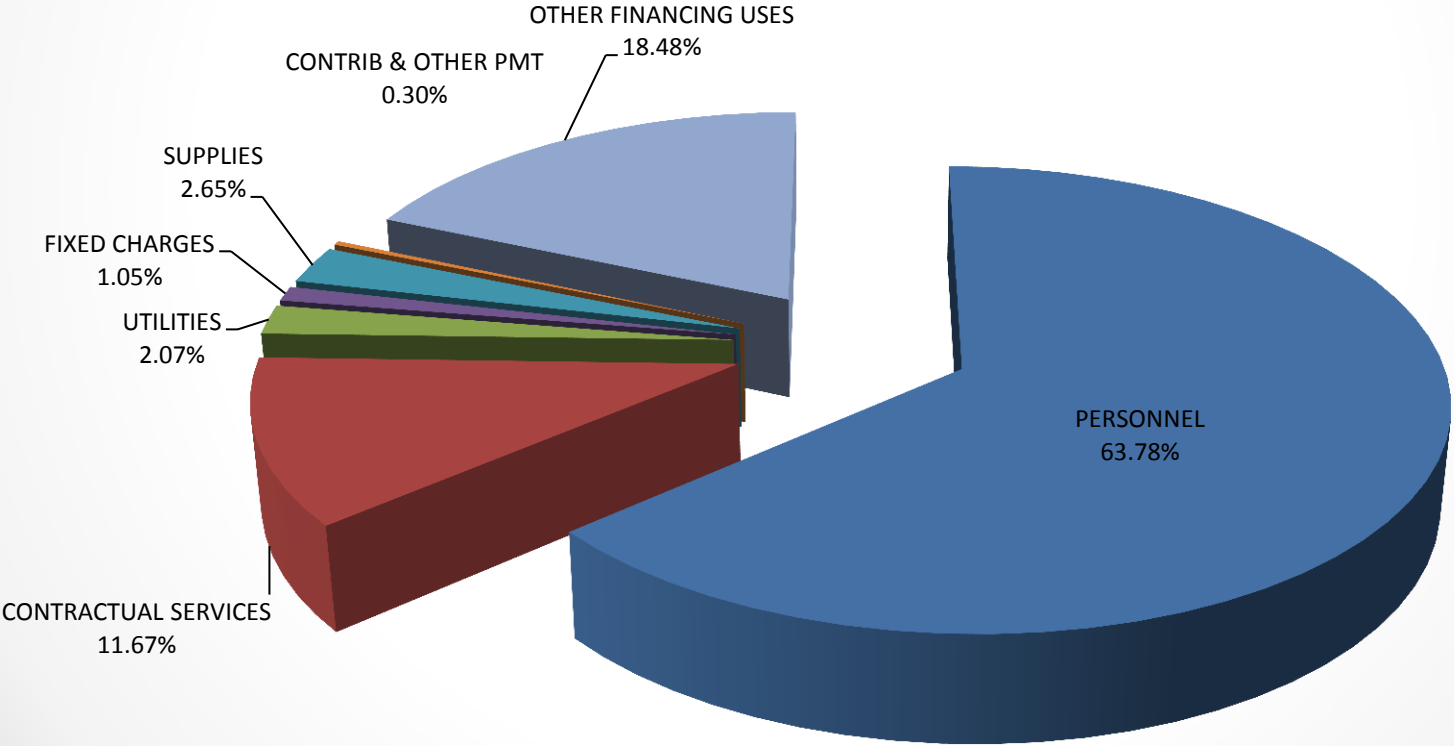
# 2017-2021 Long Range Fiscal Projections

City of Eau Claire  
City Council Work Session

# 2016 Operating Budget General Fund Revenue Sources

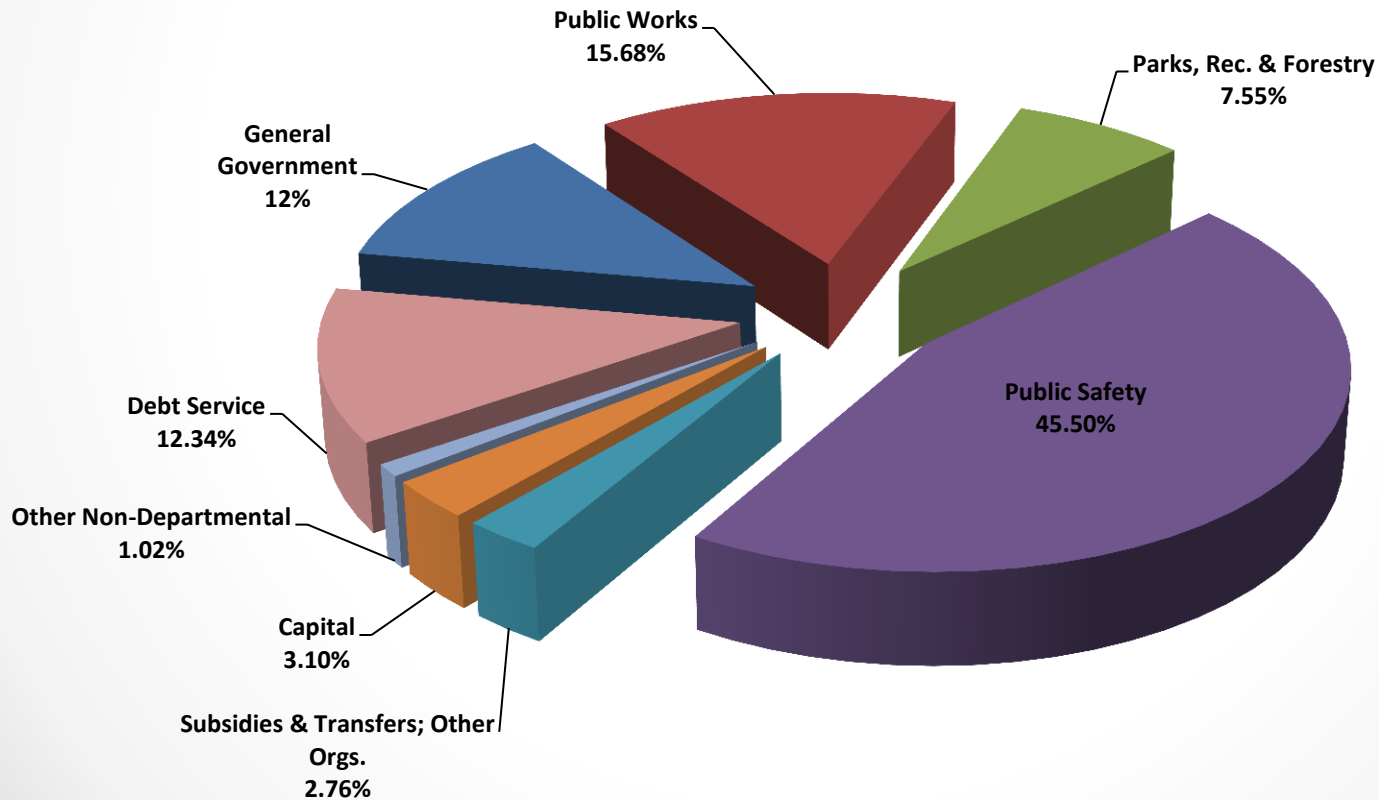


# 2016 Operating Budget General Fund Total Expenditures



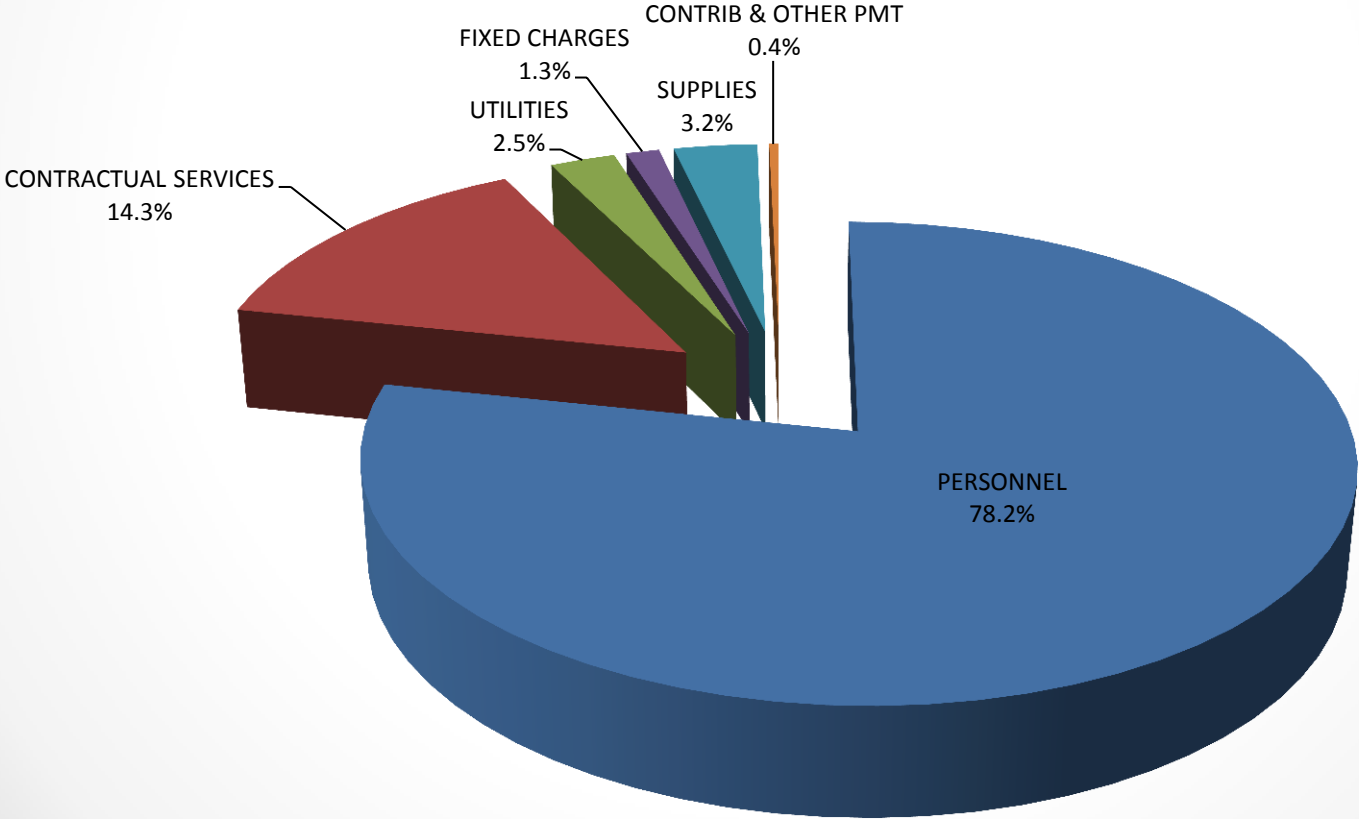
# 2016 Operating Budget

## General Fund Total Expenditures



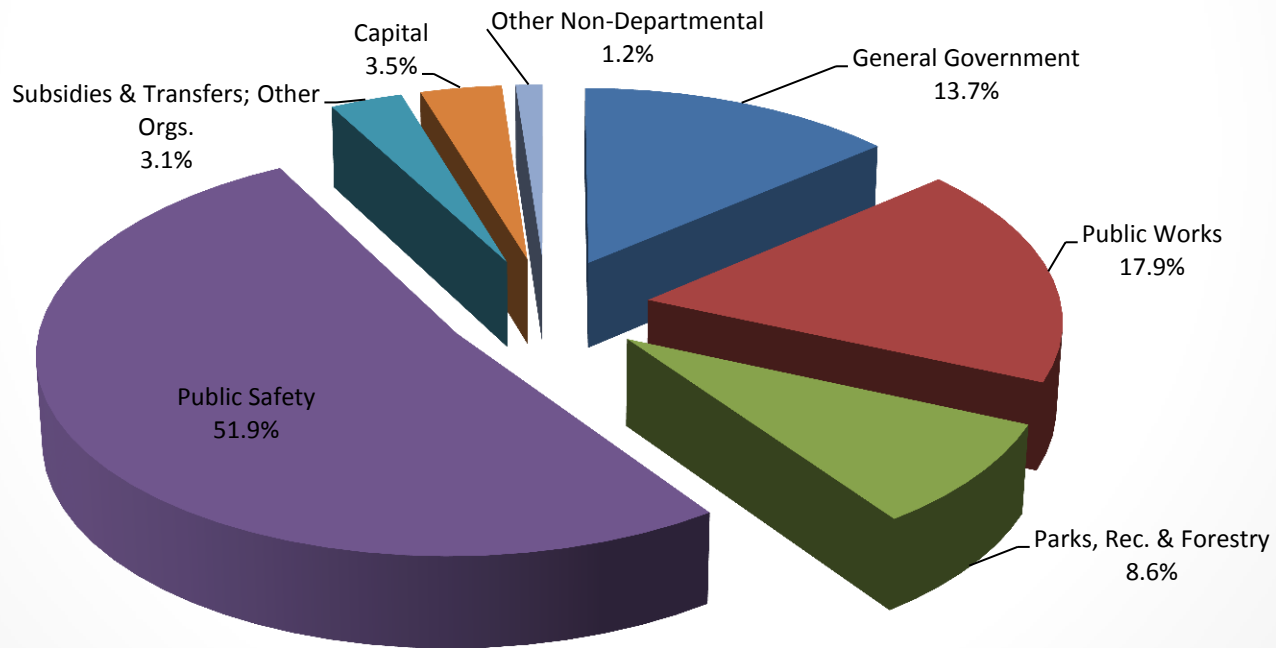
# 2016 Operating Budget

## General Fund Operating Expenditures



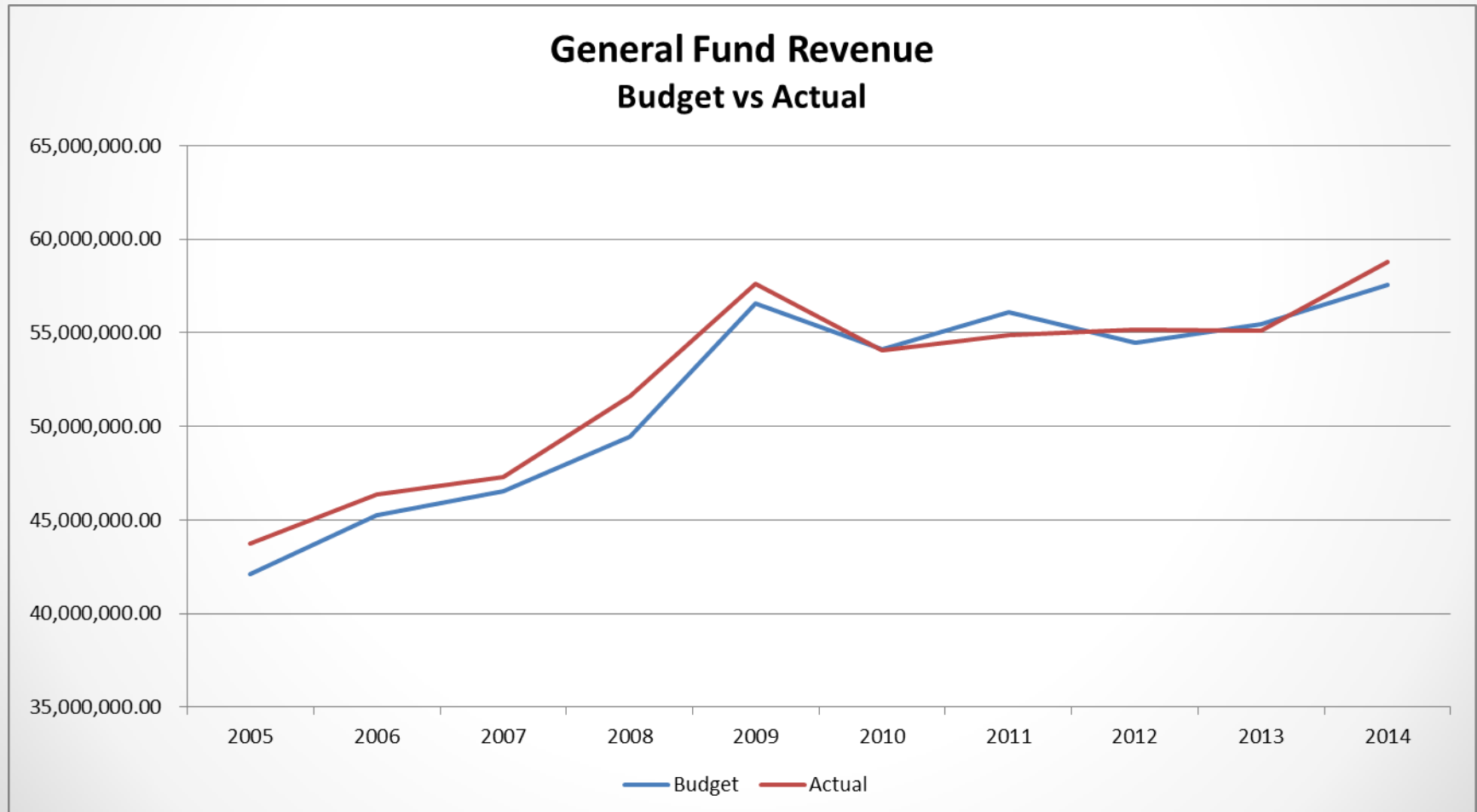
# 2016 Operating Budget

## General Fund Operating Expenditures



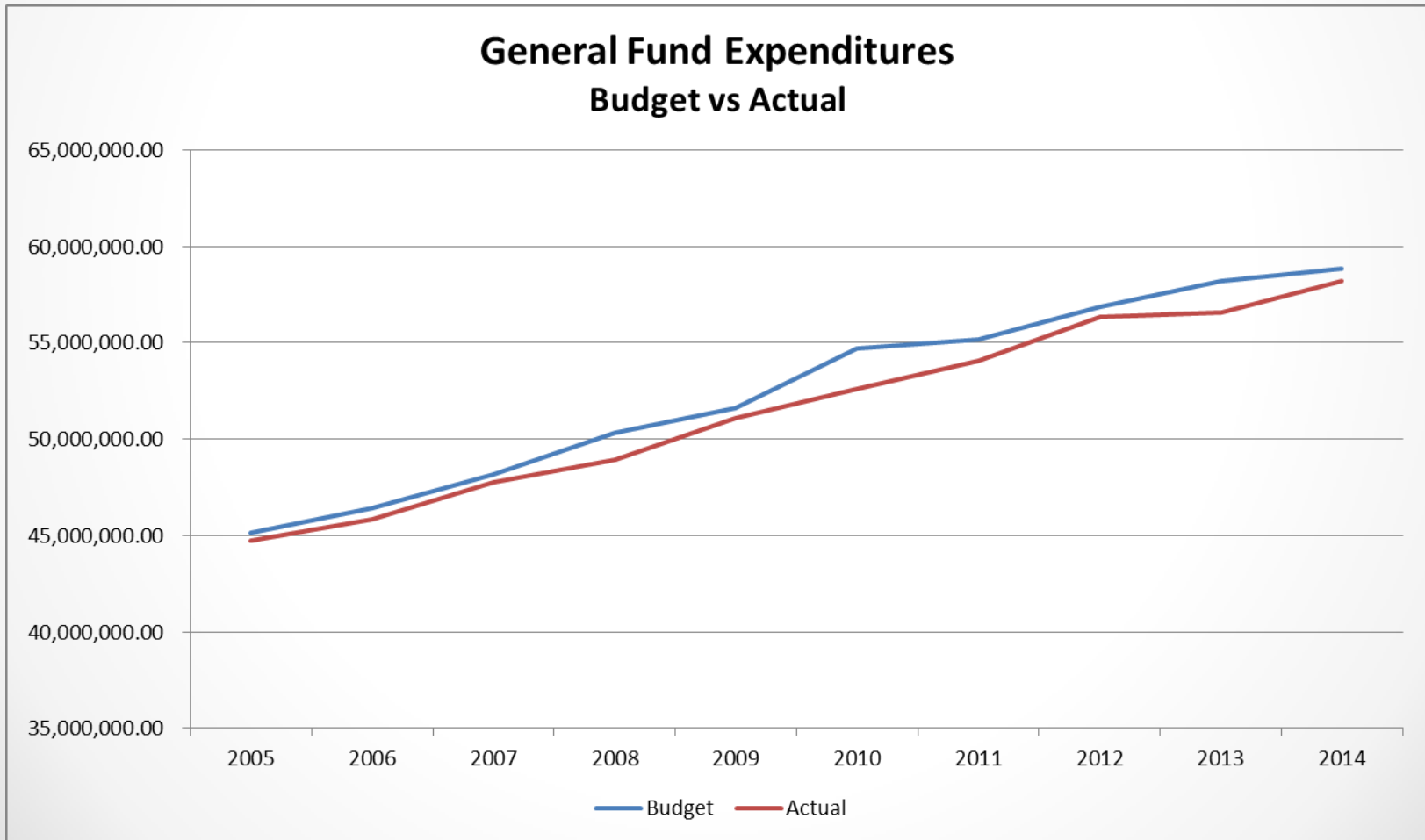
# 2017-2021 LRFP

## Revenue History – Budget vs Actual



# 2017-2021 LRFP

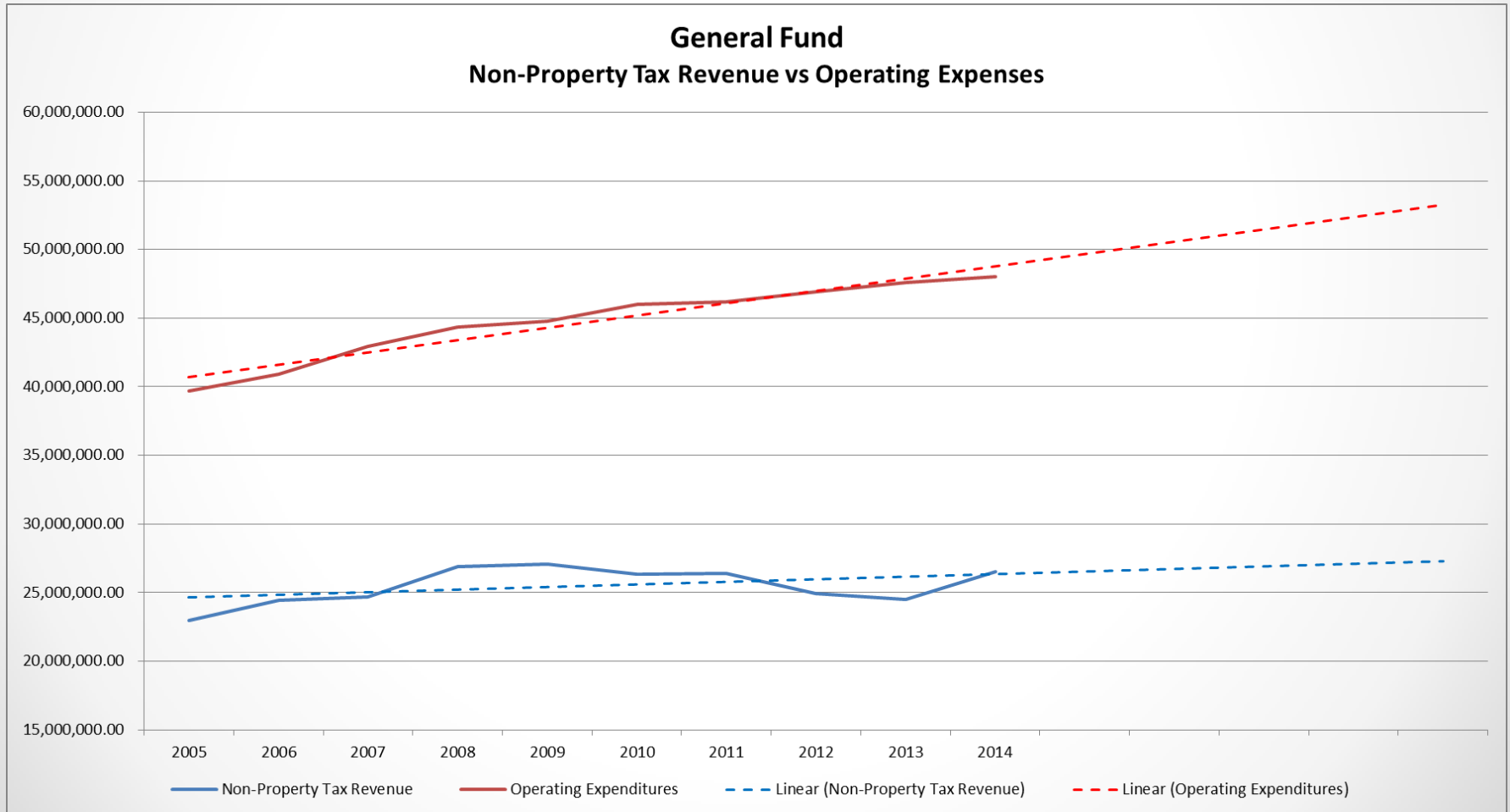
## Expenditure History – Budget vs Actual





# 2017-2021 LRFPP

## Revenue vs Expenditures



# 2017-2021 LRFPP

## Key Assumptions



- Revenues

- Levy at maximum of limit (avg. \$474,000)
- No decrease in Shared Revenues
- Personal Property tax remains
- Fines decrease 2%/yr (avg. \$40,000)
- Recreation increases 3%/yr (avg. \$24,000)
- Fire/Rescue increase 5%/yr (avg. \$142,000)
- Investment earnings increase 10%/yr (avg. \$91,000)

# 2017-2021 LRFPP

## Key Assumptions



- Expenditures

- Wages increase 1.5%/year (avg. \$440,000)
- Health insurance 5%/year (avg. \$495,000)
- Fleet charges 2%/year (avg. \$65,000)
- Utility costs 5%/year (avg. \$70,000)
- Supply costs 2%/year (avg. \$34,000)
- No increase in Operating Transfers

# 2017-2021 LRFP

## Other Assumptions



- Revenue
  - Actual Non-Property tax revenue will exceed budgeted revenue by 1%
- Expenditures
  - Actual Operating expenditures will be 3% less than budgeted expenditures
  - All debt planned in CIP will be issued
  - All Capital Transfers in CIP will be made

# 2017-2021 LRFPP

## Historical Budgets and Taxes



	2012 <u>Adopted</u>	2013 <u>Adopted</u>	2014 <u>Adopted</u>	2015 <u>Adopted</u>	2016 <u>Adopted</u>
<b><u>Expenditures</u></b>					
Operations	48,992,700	48,696,000	49,841,900	50,750,800	52,288,100
Capital Transfers	2,318,500	3,338,400	2,787,900	2,924,700	2,943,300 <sup>(1)</sup>
Operations & Capital Transfers	51,311,200	52,034,400	52,629,800	53,675,500	55,231,400 <sup>(1)</sup>
Debt	5,538,200	6,181,000	6,186,500	7,809,000	7,607,000
	<u>\$ 56,849,400</u>	<u>\$ 58,215,400</u>	<u>\$ 58,816,300</u>	<u>\$ 61,484,500</u>	<u>\$ 62,838,400</u>
	<u>\$ (32,550,200)</u>	<u>\$ (33,287,900)</u>	<u>\$ (33,512,900)</u>	<u>\$ (35,732,800)</u>	<u>\$ (36,551,700)</u>
<b><u>Revenue</u></b>					
Non-Property Tax Revenue	\$ 24,299,200	\$ 24,927,500	\$ 25,303,400	\$ 25,751,700	\$ 26,286,700
Property Tax					
Tax Levy/Levy Limit	26,337,100	26,683,200	27,132,500	27,485,200	27,890,300
Post 2005 Debt Service	3,823,200	3,858,600	5,133,000	5,769,700	5,610,600
	<u>\$ 30,160,300</u>	<u>\$ 30,541,800</u>	<u>\$ 32,265,500</u>	<u>\$ 33,254,900</u>	<u>\$ 33,500,900</u>
<b><u>Surplus/(Deficit)</u></b>	<u>\$ (2,389,900)</u>	<u>\$ (2,746,100)</u>	<u>\$ (1,247,400)</u>	<u>\$ (2,477,900)</u>	<u>\$ (3,050,800)</u>
<b><u>Fund Balance Above(Below) Capital Transfer</u></b>					
<b><u>Tax Levy</u></b>	30,360,300	30,741,800	32,465,500	33,454,900	33,700,900
Taxes on \$150,000 Home	1,055.28	1,068.54	1,128.46	1,171.40	1,180.02

<sup>(1)</sup> Includes \$1,030,000 in Beginning Balance used to reduce Capital Transfer

# 2017-2021 LRFPP

## Budget Projection & Tax Impact

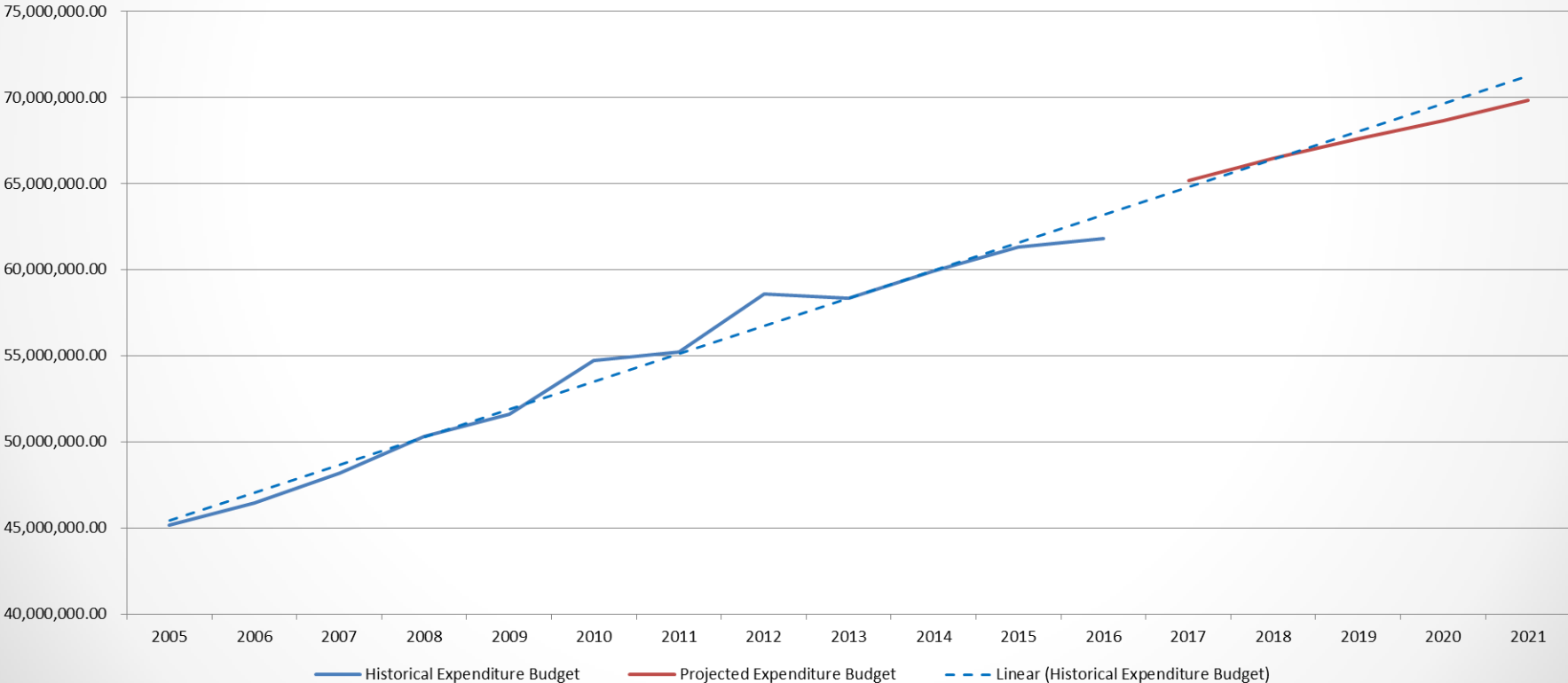


	2017 <u>Budget</u>	2018 <u>Budget</u>	2019 <u>Budget</u>	2020 <u>Budget</u>	2021 <u>Budget</u>
<b><u>Expenditures</u></b>					
Operations	53,318,914	54,319,023	55,056,880.13	55,817,812.20	56,656,818.92
Capital Transfers	2,962,100	2,985,400	3,170,600	2,882,900	3,000,000
Operations & Capital Transfers	<b>56,281,014</b>	<b>57,304,423</b>	<b>58,227,480</b>	<b>58,700,712</b>	<b>59,656,819</b>
Debt	8,883,274	9,146,645	9,364,737	9,941,059	10,165,625
	<u>\$ 65,164,288</u>	<u>\$ 66,451,068</u>	<u>\$ 67,592,217</u>	<u>\$ 68,641,771</u>	<u>\$ 69,822,444</u>
	<u>\$ (38,650,769)</u>	<u>\$ (39,663,910)</u>	<u>\$ (40,515,396)</u>	<u>\$ (41,258,155)</u>	<u>\$ (42,113,702)</u>
<b><u>Revenue</u></b>					
Non-Property Tax Revenue	\$ 26,513,519	\$ 26,787,158	\$ 27,076,821	\$ 27,383,616	\$ 27,708,742
Property Tax					
Tax Levy/Lewy Limit	28,511,655	28,939,329	29,373,419	29,814,021	30,261,231
Post 2005 Debt Service	7,055,068	7,314,315	7,527,197	8,150,938	8,379,469
	<u>\$ 35,566,723</u>	<u>\$ 36,253,644</u>	<u>\$ 36,900,616</u>	<u>\$ 37,964,959</u>	<u>\$ 38,640,700</u>
<b><u>Surplus/(Deficit)</u></b>	<u>\$ (3,084,046)</u>	<u>\$ (3,410,266)</u>	<u>\$ (3,614,780)</u>	<u>\$ (3,293,196)</u>	<u>\$ (3,473,002)</u>
<b><u>Fund Balance Above(Below) Capital Transfer</u></b>	121,946	424,866	444,180	410,296	473,002
<b><u>Tax Levy</u></b>	35,566,723	36,253,644	36,900,616	37,964,959	38,640,700
Taxes on \$150,000 Home	1,245.35	1,269.40	1,292.05	1,329.32	1,352.98

# 2017-2021 LRFP Budget Projection



**General Fund  
Historical Budgets vs Projected Budgets**

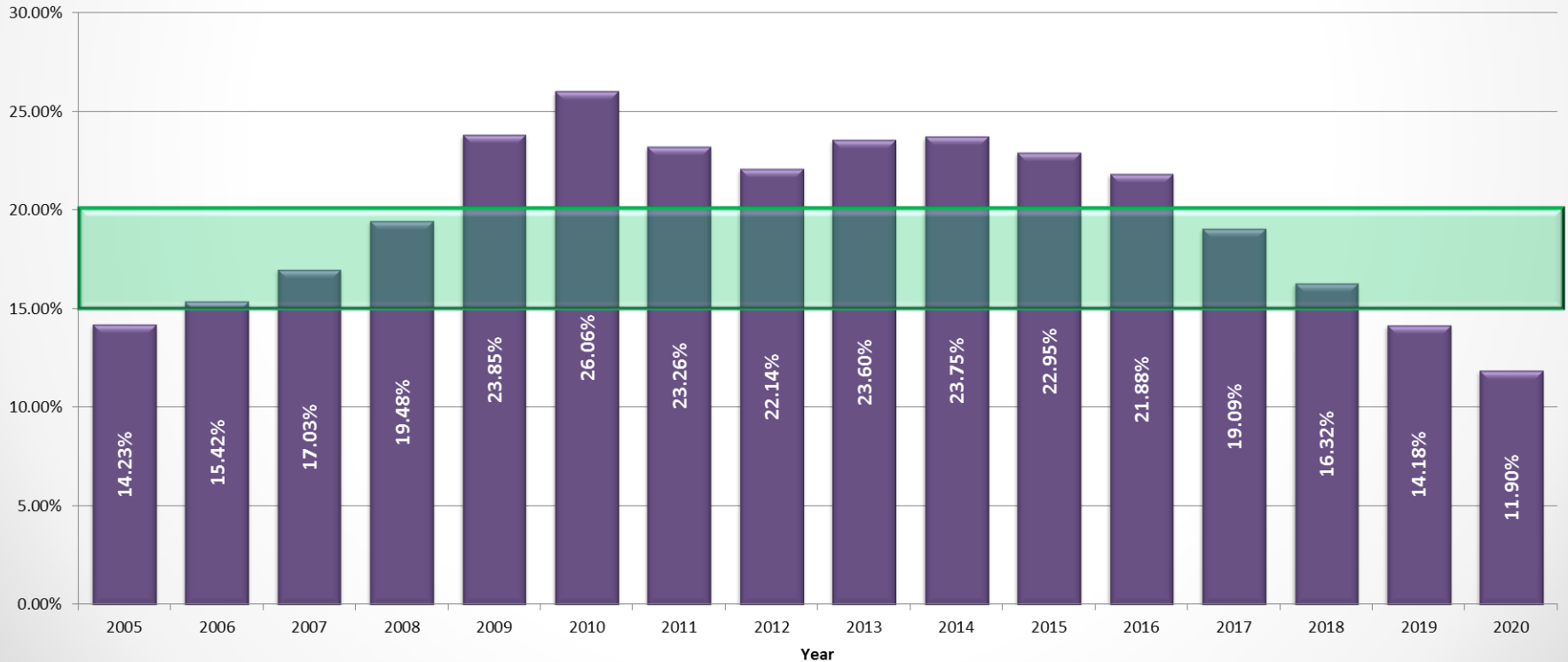


# 2017-2021 LRFPP

## Budget Projection & Fund Balance



**Unassigned Fund Balance  
as % of Subsequent Years Expenditures**

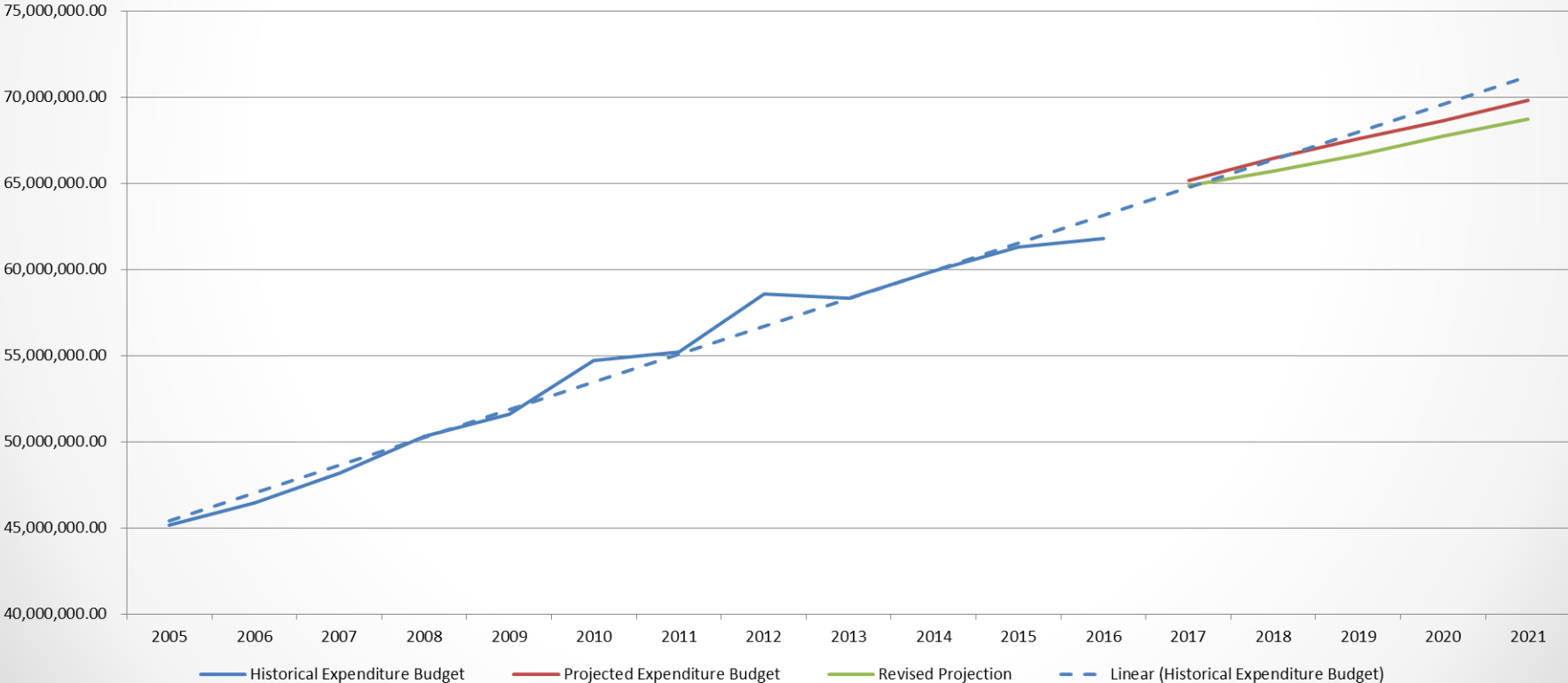




# 2017-2021 LRFP Budget Projection



**General Fund  
Historical Budgets vs Projected Budgets**



# 2017-2021 LRFPP

## Summary – Projected vs Revised



	2016 <u>Adopted</u>	2017 <u>Budget</u>	2018 <u>Budget</u>	2019 <u>Budget</u>	2020 <u>Budget</u>	2021 <u>Budget</u>	Average <u>Change</u>
<b>Expenditures</b>							
<u>Projected</u>							
Operating	52,288,100	53,318,914	54,319,023	55,056,880	55,817,812	56,656,819	1.53%
Capital	2,943,300 <sup>(1)</sup>	2,962,100	2,985,400	3,170,600	2,882,900	3,000,000	0.49%
Operating & Capital Transfer	55,231,400 <sup>(1)</sup>	56,281,014	57,304,423	58,227,480	58,700,712	59,656,819	1.47%
Change from prior		1,049,614	1,023,409	923,057	473,232	956,107	885,084
<u>Revised</u>							
Operating	52,288,100	53,196,968	53,894,156	54,490,755	55,407,516	56,183,817	1.38%
Revised	2,943,300 <sup>(1)</sup>	2,962,100	2,985,400	3,170,600	2,882,900	3,000,000	0.49%
Operating & Capital Transfer	55,231,400 <sup>(1)</sup>	56,159,068	56,879,556	57,661,355	58,290,416	59,183,817	
Change from prior		927,668	720,488	781,798	629,061	893,401	790,483
Debt	7,607,000	8,883,274	9,146,645	9,364,737	9,941,059	10,165,625	3.44%
<b>Revenue</b>							
Non-Property Tax Revenue	\$ 26,286,700	\$ 26,513,519	\$ 26,787,158	\$ 27,076,821	\$ 27,383,616	\$ 27,708,742	1.11%
Property Tax							
Levy Limit	27,890,300	28,511,655	28,939,329	29,373,419	29,814,021	30,261,231	1.50%
Post 2005 Debt Service	5,610,600	7,055,068	7,314,315	7,527,197	8,150,938	8,379,469	4.42%
	\$ 33,500,900	\$ 35,566,723	\$ 36,253,644	\$ 36,900,616	\$ 37,964,959	\$ 38,640,700	
<b>Surplus/(Deficit)</b>							
Projected		(3,084,046)	(3,410,266)	(3,614,780)	(3,293,196)	(3,473,002)	
Revised		(2,962,100)	(2,985,400)	(3,048,654)	(2,882,900)	(3,000,000)	
<b>Tax Levy</b>							
	33,700,900	35,566,723	36,253,644	36,900,616	37,964,959	38,640,700	2.10%
Taxes on \$150,000 Home	1,120.73	1,182.77	1,205.62	1,227.13	1,262.53	1,285.00	25.56

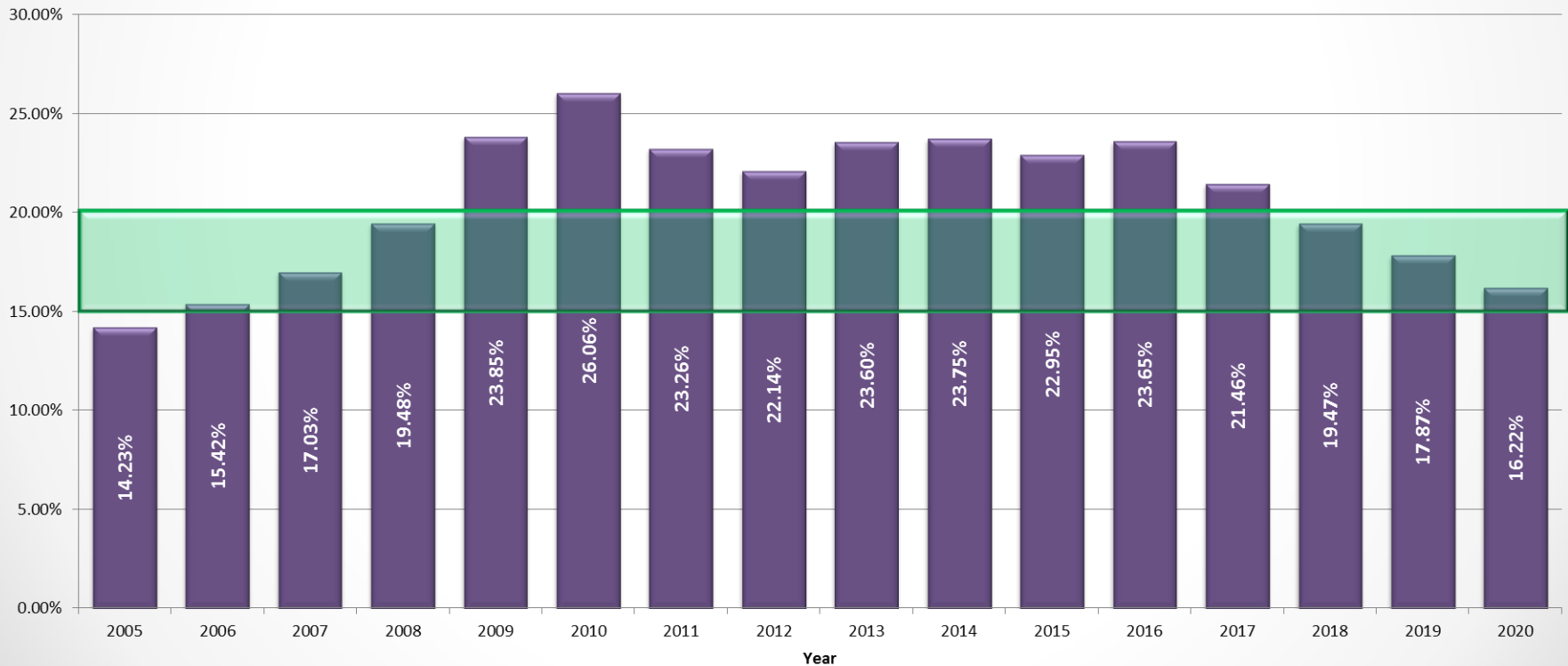
<sup>(1)</sup> Includes \$1,030,000 in Beginning Balance used to reduce Capital Transfer

# 2017-2021 LRFPP

## Revised Budget Proj. & Fund Balance



**Unassigned Fund Balance  
as % of Subsequent Years Expenditures**



# 2017-2021 LRF

## 2017 Budget – Closing the Gap



- Increase property tax levy to maximum allowed under levy limits
- Capital transfer of approximately \$3,000,000
- Use Unassigned Fund Balance to fund capital transfer
- Reduce Operating Expenses by \$375,000/year (average)



# 2017-2021 Capital Improvement Plan

City of Eau Claire  
City Council Work Session

# 2017-2021 CIP

## Priorities

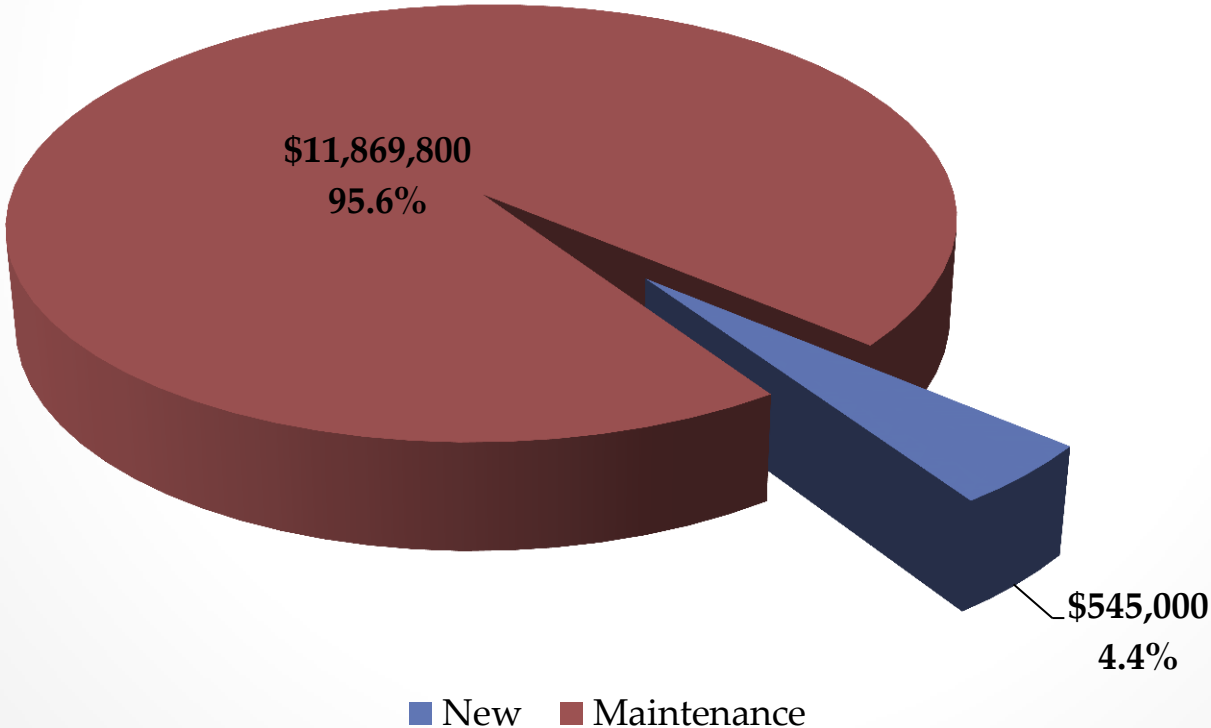


- Resources should be provided for the maintenance of existing infrastructure and facilities; and timely replacement of equipment.
- Resources should be provided for the continued growth of our community.
- Other?

# 2017 Capital Imp. Plan Planned Expenditures



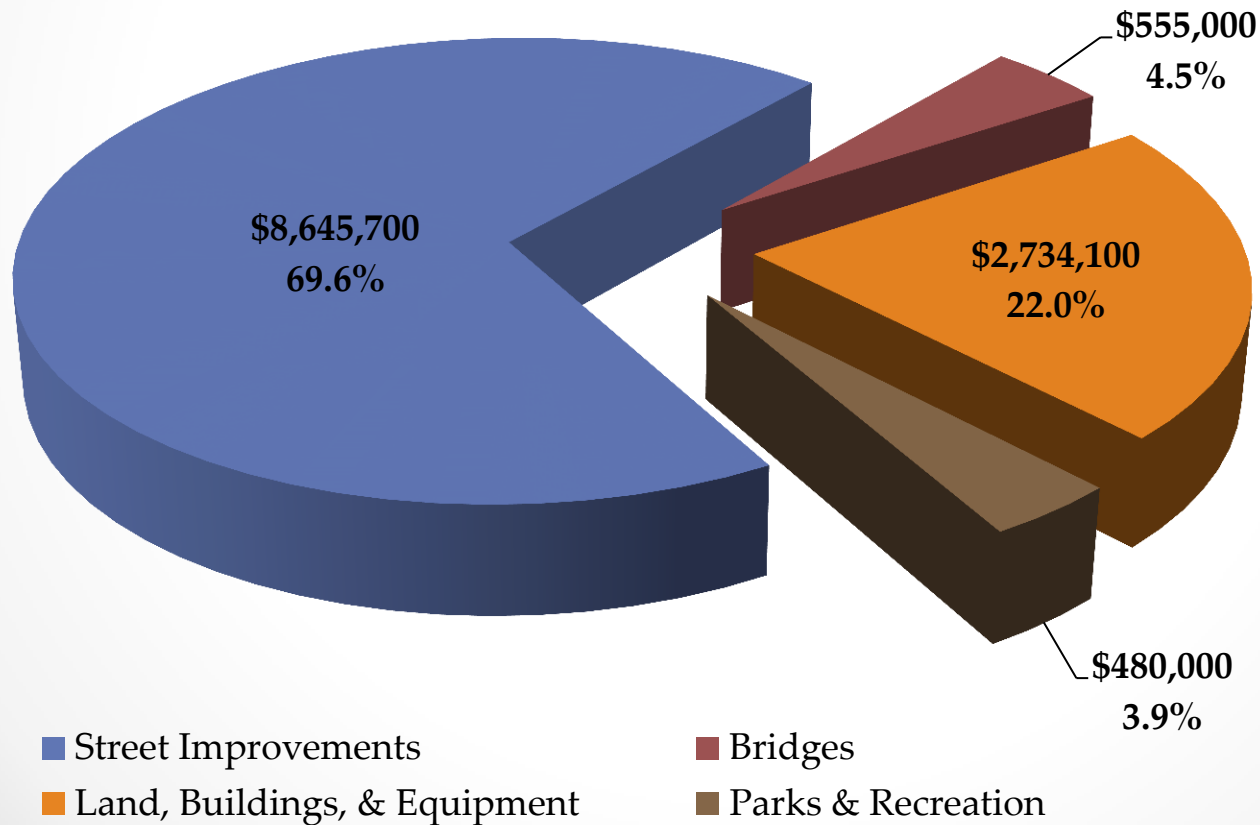
## Expenditures by Category



# 2017 Capital Imp. Plan Planned Expenditures



## Expenditures by Fund

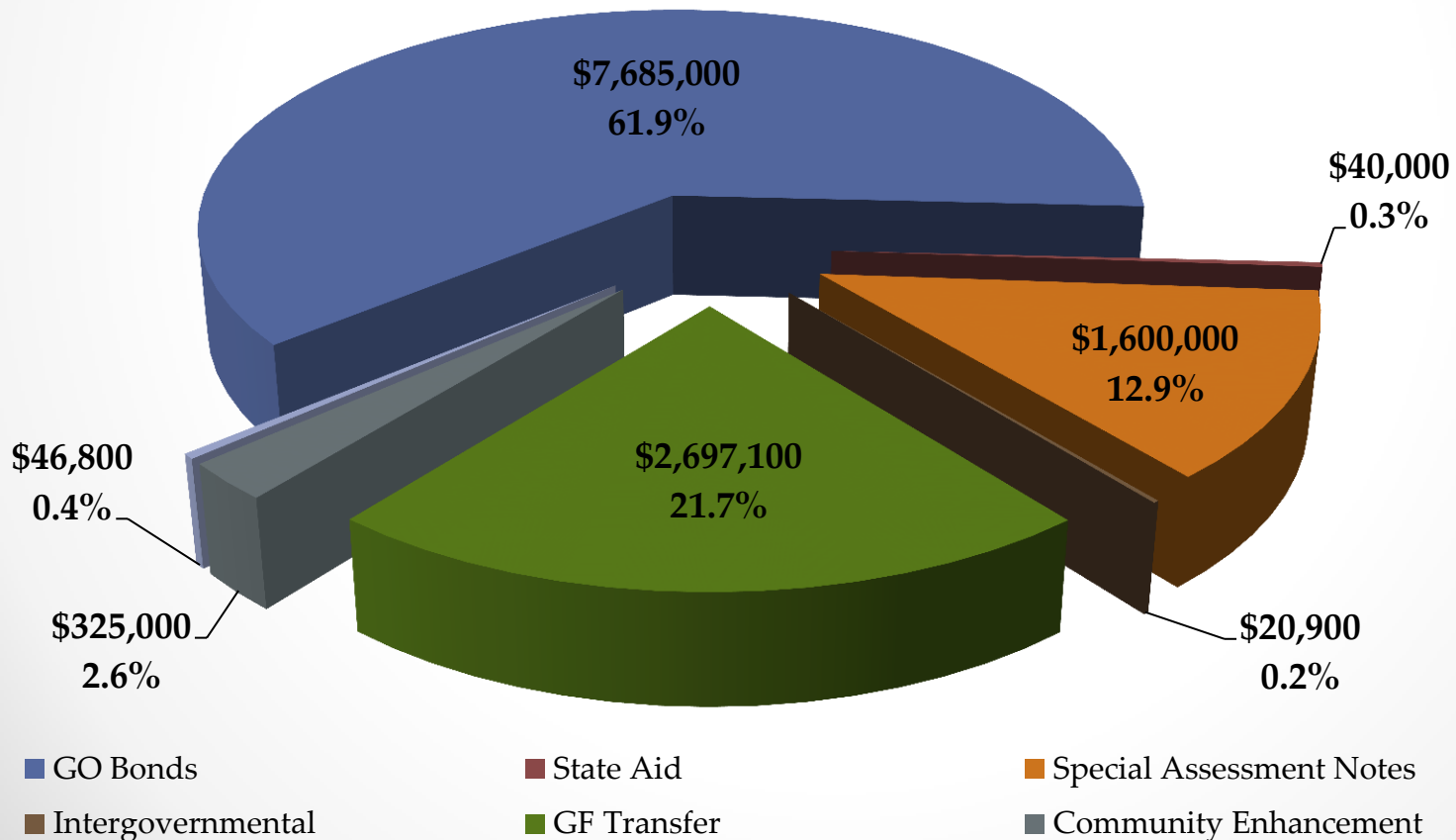




# 2017 Capital Imp. Plan Planned Expenditures

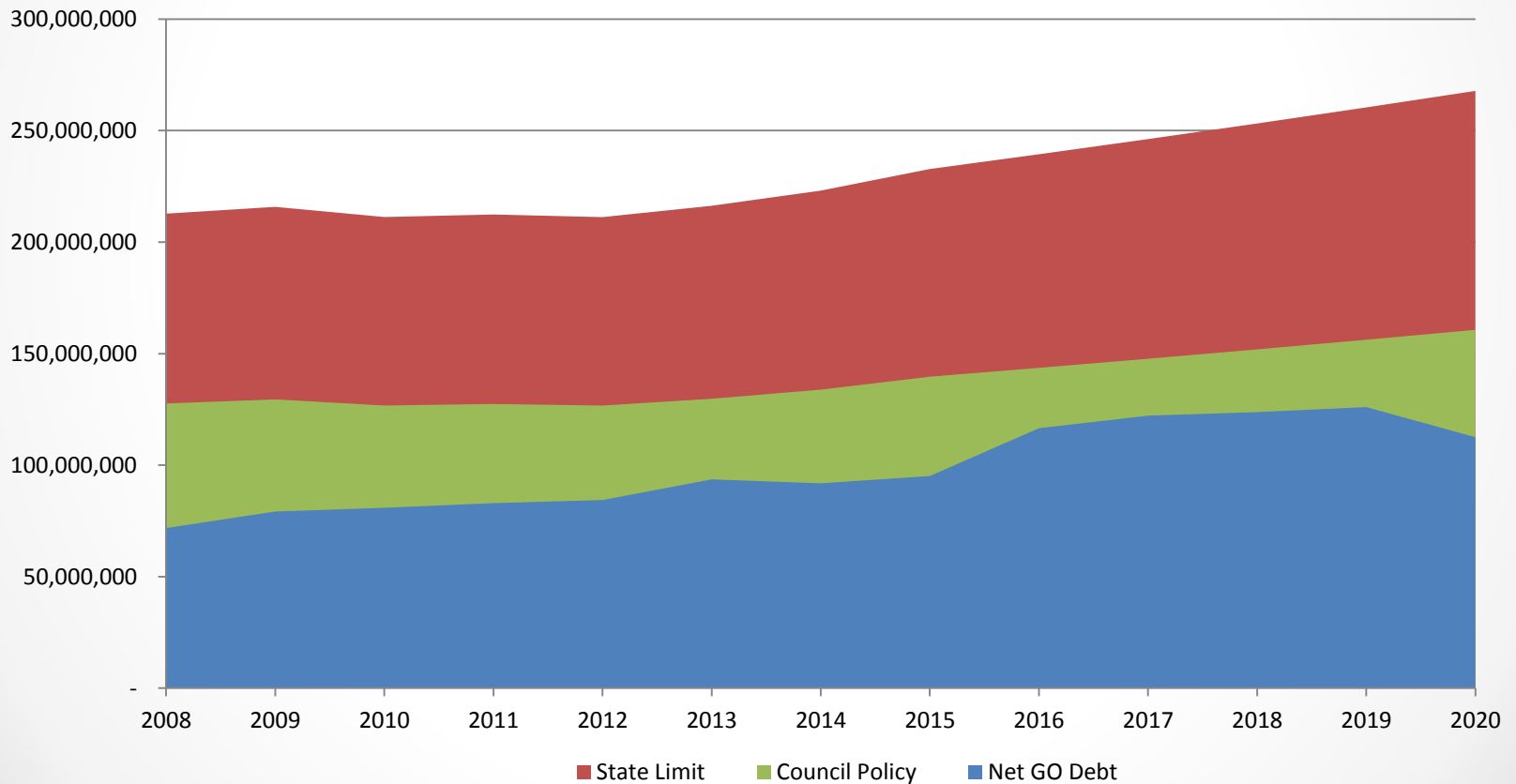


## Expenditures by Funding Source



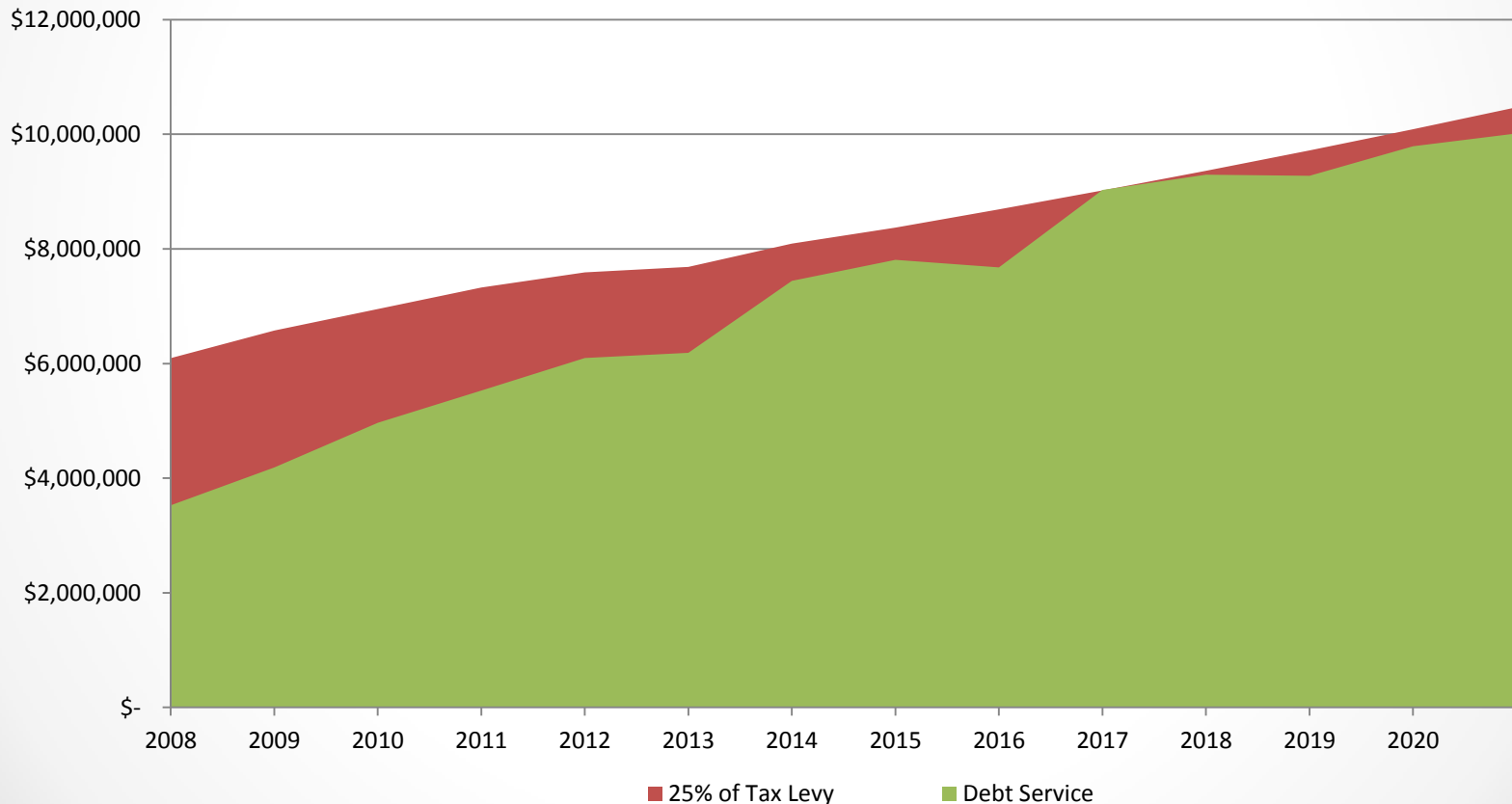
# 2017 Capital Imp. Plan

## Debt Policy – 3% of Equalized Value



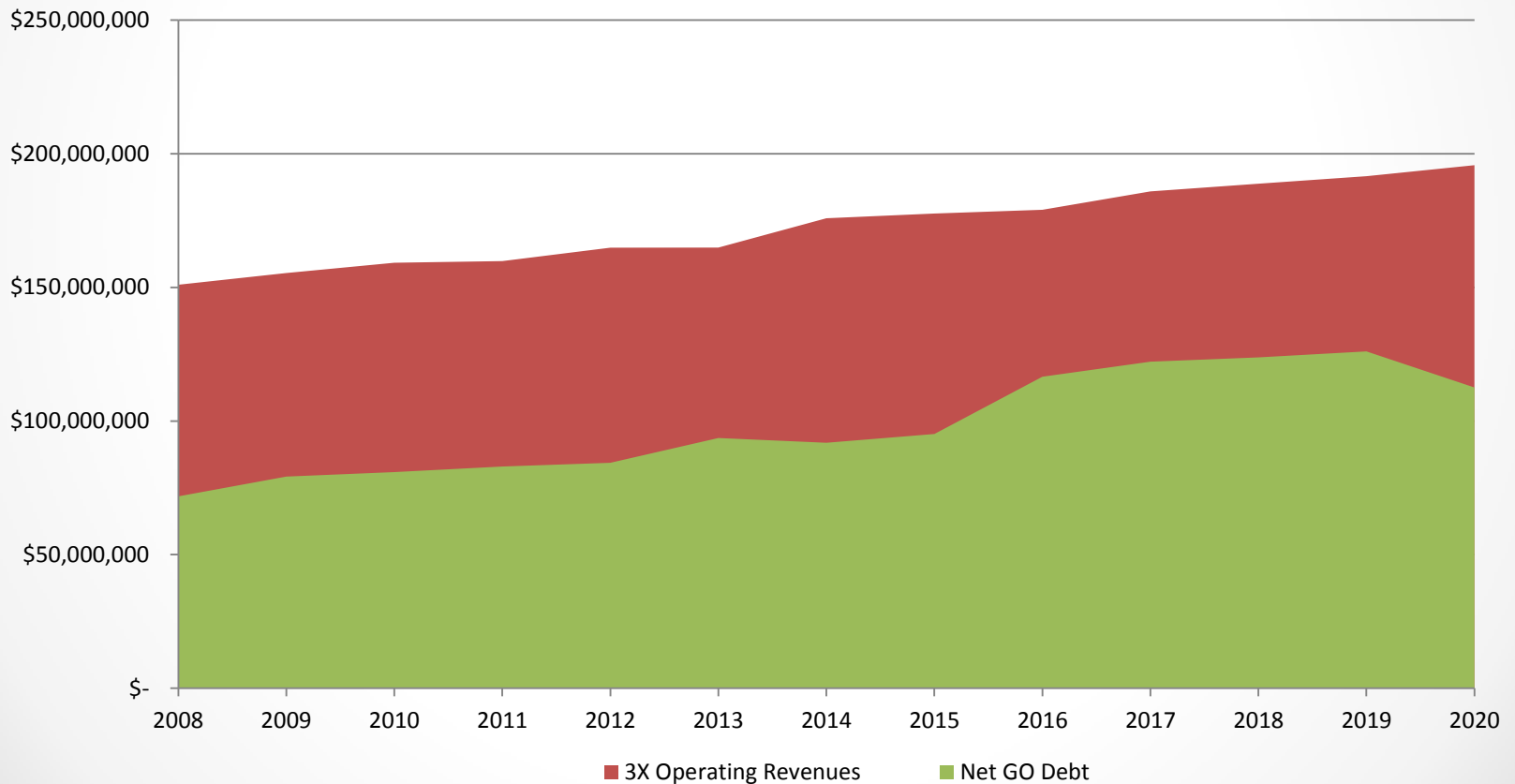
# 2017 Capital Imp. Plan

## Debt Policy – Debt Service <25% of Levy



# 2017 Capital Imp. Plan

## Debt Policy – Debt <3X Oper. Revenue



# 2017-2021 LRFP

## 2017 CIP Parameters



- Affirm/Establish Priorities
- Distribution between “Maintenance” and “New” projects
- Council Projects to be Included